

Investment Committee: summary minutes 6 January 2010, 09.30am

Members attending

Simon Bowles*
Mike Shipp
Veronica Povey
Richard Summersgill
Mike Norgrove
Mike Wells
Jon Fundrey
Robert Humm
Craig Pemberton
Carol Bristow
Narmada de Silva
Martin Kinsella
Judy Greevy
Steve Lamey*
Dorothy Brown*
Mary Aiston
Terri Clements,
Stella Jarvis

Secretariat

Peter Hankins

Apologies

Melanie Simmonds
Simon Smith
Gerry Friell

*by phone

1 Minutes and Matters Arising

The minutes were agreed. The Action Points were reviewed: all but one were cleared by papers tabled for the current meeting.

2 Strategic Gateway and Design Authority

Carol Bristow introduced the paper and Narmada de Silva explained how work was going forward on six emerging principles underpinning the HMRC strategy. Many were not new; some derived from the strategy, and others were essentially non-optional matters of good business practice.

The committee applauded the paper and particularly welcomed the work being done on principles. Some points about scope and process, and interaction with Investment and Change Delivery Committees were explored in discussion.

3 Business Cases

Mike Shipp set the context, explaining that although these were mature programmes, ExCom had commissioned a re-examination of business cases after making a new and challenging allocation.

Pacesetter

Steve Lamey presented the case: the two key issues were the organisation model and funding. The centralised model which had developed had proved itself in

practice; plans to scale back the level of spending on consultancy had already been in place.

The committee supported central pacesetter's plan for developing a strong benefits delivery framework which the Change Delivery Committee (CDC) would consider.

The case was approved.

Data security

Mary Aiston presented the case. The proposed option 6 in the current business case, building on the substantial achievements and investments to date, amounted to a respectable argument that HMRC had made best endeavours but there could be no guarantees and judgement ultimately rested with the Information Commissioner. The Committee was assured that our resources were being deployed to best advantage and approved the business case, asking the Change Delivery Committee to keep an eye on progress.

CSTP

Stella Jarvis presented the case. The existing programme to deliver EU legislative commitments was already three quarters of the way to implementation. The committee approved completion of the existing commitments and agreed any further phase of activity should be the subject of a new business case in the autumn.

4 Capital Allocation 2010/ 11

The committee reviewed the updated papers which had been provided and agreed the allocation.

5 AOB

The committee asked for the paper on 2009/10 Capital Budgets to be updated and brought back for its agreement.